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DCI/ICS 82-4297
19 November 1982

MEMORANDUM FOR: Members, Working Group for Strategic Planning

FROM: Chairman

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SUBJECT: Update of 1985 Intelligence Capabilities Study

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1. The 1982-83 Strategic Planning cycle for the Intelligence Community will officially get under way with the first meeting of the Executive Steering Group on 23 November 1982. The Steering Group will confirm the methodology for updating the 1985 Intelligence Capabilities Study and will receive status reports on our efforts concerning strategic planning methodology; on our response to specific Presidential interests in the 1985 Study; and on the issues of manpower and productivity, critical technologies, and FYDP-NFIP harmonization. A number of high-interest future intelligence issues will be presented to the Steering Group for their consideration.

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2. I plan to hold the first meeting of the Planning Working Group on 1 December at which time we will review the 1985 Intelligence Capabilities Study and receive a preliminary report from representatives of the Intelligence Producers Council on prioritization of the thirteen challenges. I am forwarding for information only a copy of the draft outline of the methodology (see attachment) for updating the 1985 Study which will be presented to the Executive Steering Group on 23 November 1982. You will note that this outline provides milestones and meeting dates for the Planning Working Group. I will notify you of any changes that occur as a result of the Executive Steering Group meeting, as well as times and locations for subsequent Working Group meetings.

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Attachment:

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18 November 1982

1982 Strategic Planning Cycle for the Intelligence Community

Update of 1985 Intelligence Capabilities Study

- I. Objective. To review the 1985 Intelligence Capabilities Study to:
- Determine validity of the basic 13 challenges (by exception)
 - Prioritize challenges and, if possible, additive improvements
 - Assess quality of the throughput process for selected programs
 - Identify serious gaps and deficiencies ☐

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II. Methodology.

- Assess what changes, if any, have occurred in:
 - o World situation/intelligence problem
 - o Collection programs
- Examine priorities developed by the IPC for the substantive issues
 - o 1 to N listing
 - o Cluster approach
- Address non-substantive challenges and interleave with substantive ones
- Consider prioritization of additive improvements
 - o Cluster
 - o New programs or additives to be considered

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- o Revalidate current additives
- Conduct a review of the throughput process involving selected programs (collection - processing - analysis - dissemination)
 - o Seven basic programs.





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- o Alternative Programs




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Overt HUMINT (including open sources)

- FBIS/CIA  DoD/FSO (State) 

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III. Final Report Format.

- Introduction
- Revalidation of challenges
- Summary of progress to date
- Assessment of health of intelligence throughput process for selected programs
- Remaining gaps or deficiencies 

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IV. Scheduling.

- 18 November -- Discussions with OPBC, SORS, COMIREX and OHC on methodology



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22 November -- Comments received from OPBC, SORS, COMIREX, and OHC

23 November -- Meeting of Executive Steering Group

24 November -- Proposal of methodology for updating FY 1985 Study disseminated to members of Planning Working Group

30 November -- IPC report on prioritization of 11 substantive challenges due to OP

1 December -- Initial meeting of Planning Working Group

7 December -- Working Group meeting to discuss methodology and assignments for supporting studies

13/14 December -- Presentations by Program Managers' representatives on selected collection system throughput health

22 December -- Draft of updated study disseminated to Working Group members

30 December -- Working Group meeting to approve final draft

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